

# BAYSTATE WING HOSPITAL

## 2015 Hospital Profile

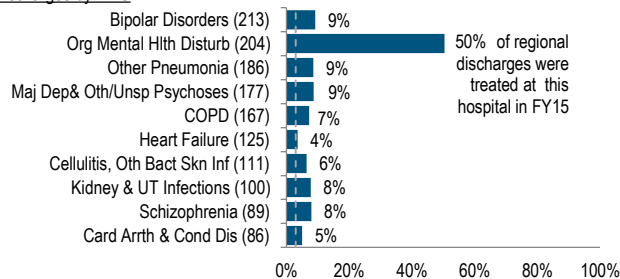
Palmer, MA  
Community, High Public Payer  
Western Massachusetts

Baystate Wing Hospital is a nonprofit community-High Public Payer (HPP) hospital located in the Western Massachusetts region. It is among the smaller acute hospitals in Massachusetts. Baystate Wing Hospital joined Baystate Health effective September 1, 2014. Baystate Wing Hospital was responsible for 3% of regional discharges, but accounted for 50% of Organic Mental Health Disturbance discharges. The hospital had a 22.9% decrease in inpatient discharges from FY11 to FY15, compared to a 9.5% decrease in its peer cohort median. Baystate Wing Hospital reported a loss in FY15 after it earned a profit each year from FY10 to FY14.

At a Glance	<b>Overview / Size</b>	
	Hospital System Affiliation:	Baystate Health System
	Change in Ownership (FY11-FY15):	Baystate Health - 2013
	Total Staffed Beds:	74, among the smaller acute hospitals
	% Occupancy:	61.9%, < cohort avg. (65%)
	Special Public Funding:	CHART^
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	0.84, < cohort avg. (0.87); < statewide (1.00)
	<b>Financial</b>	
	Inpatient NPSR per CMAD:	\$8,650
Services	Change FY14-FY15:	-0.7%
	Inpatient:Outpatient Revenue in FY15:	29%:71%
	Outpatient Revenue in FY15:	\$50,947,293
	Change FY14-FY15:	-10.3%
	Total Revenue in FY15:	\$74,236,000
	Total Surplus (Loss) in FY15:	(\$5,448,000)
	<b>Payer Mix</b>	
	Public Payer Mix:	70.7% (HPP* Hospital)
	CY15 Commercial Relative Price:	0.75
	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Health New England Cigna - East
Quality	<b>Utilization</b>	
	Inpatient Discharges in FY15:	2,887
	Change FY14-FY15:	-5.3%
	Emergency Department Visits in FY15:	22,458
	Change FY14-FY15:	-2.1%
	Outpatient Visits in FY15:	163,969
	Change FY14-FY15:	-9.3%
	<b>Quality</b>	
	Readmission Rate in FY15:	14.8%
	Change FY11-FY15 (percentage points):	-2.8%
	Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available

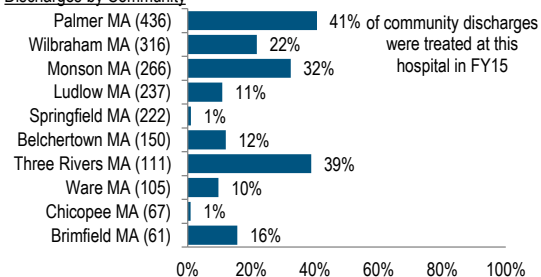
What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

### Discharges by DRG

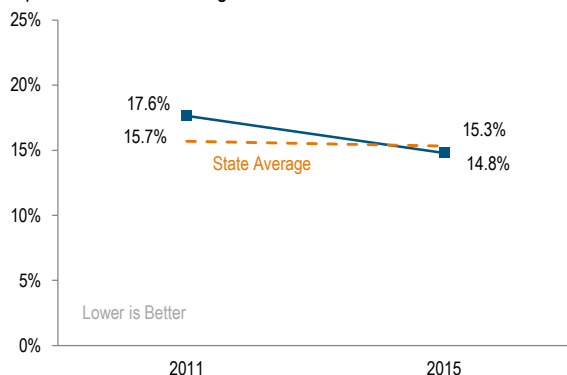


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

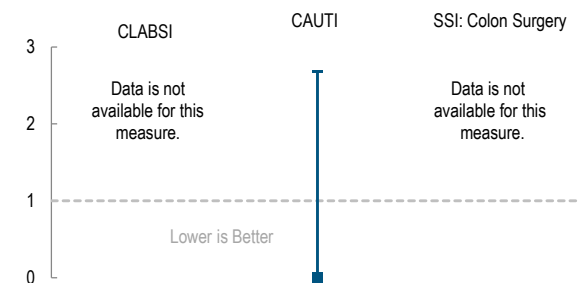
### Discharges by Community



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

## 2015 HOSPITAL PROFILE: BAYSTATE WING HOSPITAL

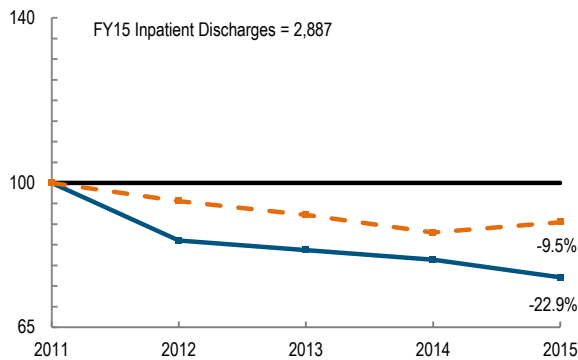
Cohort: Community, High Public Payer

Key:

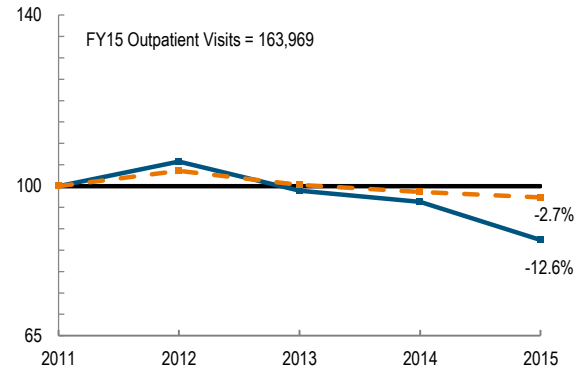


### Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

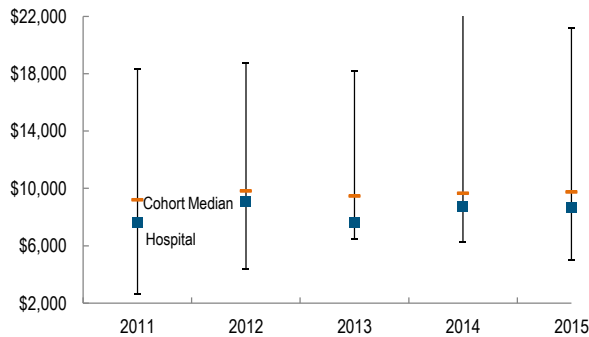


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

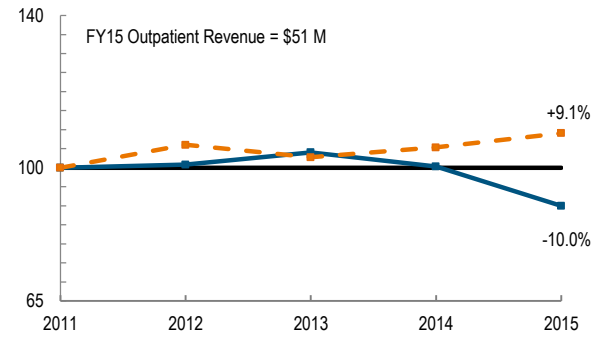


### Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



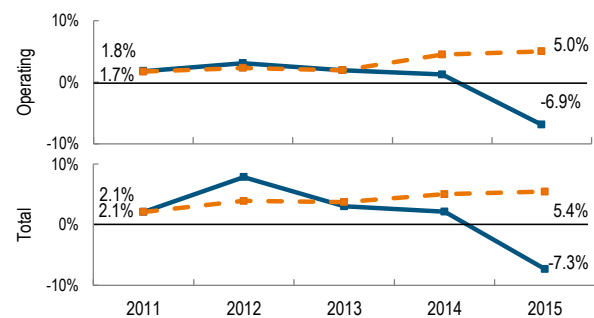
### Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

#### Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 91	\$ 92	\$ 92	\$ 87	\$ 75
Non-Operating Revenue	\$ 0	\$ 5	\$ 1	\$ 1	\$ (0)
Total Revenue	\$ 92	\$ 97	\$ 93	\$ 88	\$ 74
Total Costs	\$ 90	\$ 89	\$ 90	\$ 86	\$ 80
Total Profit (Loss)	\$ 1.9	\$ 7.6	\$ 2.8	\$ 1.9	\$ (5.4)

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

^ For more information on Community Hospital Acceleration, Revitalization and Transformation (CHART) special funding, please contact the Health Policy Commission (HPC).

\* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.